

**Girl Scouts of San Jacinto Council**

Financial Statements  
and Independent Auditors' Report  
for the years ended August 31, 2014 and 2013

# Girl Scouts of San Jacinto Council

## Table of Contents

---

	Page
<b>Independent Auditors' Report</b>	1
<b>Financial Statements:</b>	
Statements of Financial Position as of August 31, 2014 and 2013	2
Statement of Activities for the year ended August 31, 2014	3
Statement of Activities for the year ended August 31, 2013	4
Statement of Functional Expenses for the year ended August 31, 2014	5
Statement of Functional Expenses for the year ended August 31, 2013	6
Statements of Cash Flows for the years ended August 31, 2014 and 2013	7
Notes to Financial Statements for the years ended August 31, 2014 and 2013	8
<b>Supplementary Information:</b>	
Supplemental Statement of Revenue for the year ended August 31, 2014	15
Supplemental Statement of Revenue for the year ended August 31, 2013	16

---

**Independent Auditors' Report**

To the Board of Directors of  
Girl Scouts of San Jacinto Council:

We have audited the accompanying financial statements of Girl Scouts of San Jacinto Council, which comprise the statements of financial position as of August 31, 2014 and 2013 and the related statements of activities, of functional expenses, and of cash flows for the years then ended, and the related notes to the financial statements.

**Management's Responsibility for the Financial Statements** – Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditors' Responsibility** – Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform our audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion** – In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Girl Scouts of San Jacinto Council as of August 31, 2014 and 2013 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

**Supplementary Information** – Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. Supplementary information in the supplemental statements of revenue for the years ended August 31, 2014 and 2013 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in our audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Blazek & Vetterling*

December 11, 2014

# Girl Scouts of San Jacinto Council

Statements of Financial Position as of August 31, 2014 and 2013

---

	<u>2014</u>	<u>2013</u>
<b>ASSETS</b>		
Cash and cash equivalents ( <i>Notes 2 and 3</i> )	\$ 1,795,819	\$ 2,148,953
United Way allocation receivable	619,931	635,776
Prepaid expenses and other receivables	169,151	207,688
Short-term investments ( <i>Note 3</i> )	9,816,646	7,450,721
Inventory	762,216	720,098
Pledges receivable, net ( <i>Note 4</i> )	662,937	612,670
Short-term investments restricted for facility improvements ( <i>Note 3</i> )	823,637	1,909,361
Investments held for endowment ( <i>Note 3</i> )	5,290,749	4,622,857
Property and equipment, net ( <i>Note 5</i> )	<u>19,513,327</u>	<u>19,077,853</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 39,454,413</u></b>	<b><u>\$ 37,385,977</u></b>
<b>LIABILITIES AND NET ASSETS</b>		
Liabilities:		
Accounts payable	\$ 566,152	\$ 623,712
Accrued payroll liabilities	164,577	214,685
Construction payable	84,646	65,025
Deferred revenue	<u>77,377</u>	<u>59,700</u>
Total liabilities	<u>892,752</u>	<u>963,122</u>
Net assets:		
Unrestricted	30,837,464	27,812,154
Temporarily restricted ( <i>Notes 6 and 7</i> )	3,749,321	4,850,388
Permanently restricted ( <i>Note 7</i> )	<u>3,974,876</u>	<u>3,760,313</u>
Total net assets	<u>38,561,661</u>	<u>36,422,855</u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b><u>\$ 39,454,413</u></b>	<b><u>\$ 37,385,977</u></b>

*See accompanying notes to financial statements.*

---

## Girl Scouts of San Jacinto Council

Statement of Activities for the year ended August 31, 2014

	<u>UNRESTRICTED</u>	<u>TEMPORARILY RESTRICTED</u>	<u>PERMANENTLY RESTRICTED</u>	<u>TOTAL</u>
<b>REVENUE:</b>				
Contributions	\$ 288,834	\$ 1,744,095	\$ 138,274	\$ 2,171,203
United Way allocation	15,365	1,476,517		1,491,882
Special events	213,433			213,433
Direct donor benefits – special events	(47,214)			(47,214)
Cookie and fall product sales	20,700,098			20,700,098
Cost of cookie and fall product sales	(5,696,122)			(5,696,122)
Troop bonuses for cookie and fall product sales	(3,346,358)			(3,346,358)
Shop and trading post sales	1,362,020			1,362,020
Cost of shop and trading post sales	(809,076)			(809,076)
Program service fees	1,392,378			1,392,378
Investment return ( <i>Note 3</i> )	17,246	474,370		491,616
Other revenue	<u>45,683</u>			<u>45,683</u>
Net revenue	14,136,287	3,694,982	138,274	17,969,543
Net assets released from restrictions:				
Expenditures for program	2,087,999	(2,087,999)		
Expenditures for facility improvements	2,631,761	(2,631,761)		
Better Future campaign transfer to camp maintenance endowment		<u>(76,289)</u>	<u>76,289</u>	
Total revenue	<u>18,856,047</u>	<u>(1,101,067)</u>	<u>214,563</u>	<u>17,969,543</u>
<b>EXPENSES:</b>				
Program services:				
Girl Scout Leadership Experience	<u>13,339,142</u>			<u>13,339,142</u>
Supporting services:				
Management and general	1,479,699			1,479,699
Fundraising	<u>1,011,896</u>			<u>1,011,896</u>
Total supporting services	<u>2,491,595</u>			<u>2,491,595</u>
Total expenses	<u>15,830,737</u>			<u>15,830,737</u>
<b>CHANGES IN NET ASSETS</b>	3,025,310	(1,101,067)	214,563	2,138,806
Net assets, beginning of year	<u>27,812,154</u>	<u>4,850,388</u>	<u>3,760,313</u>	<u>36,422,855</u>
Net assets, end of year	<u>\$ 30,837,464</u>	<u>\$ 3,749,321</u>	<u>\$ 3,974,876</u>	<u>\$ 38,561,661</u>

*See accompanying notes to financial statements.*

## Girl Scouts of San Jacinto Council

Statement of Activities for the year ended August 31, 2013

---

	<u>UNRESTRICTED</u>	<u>TEMPORARILY RESTRICTED</u>	<u>PERMANENTLY RESTRICTED</u>	<u>TOTAL</u>
<b>REVENUE:</b>				
Contributions	\$ 186,366	\$ 1,556,791	\$ 46,389	\$ 1,789,546
United Way allocation	10,322	1,509,632		1,519,954
Special events	253,461			253,461
Direct donor benefits – special events	(24,099)			(24,099)
Cookie and fall product sales	20,194,687			20,194,687
Cost of cookie and fall product sales	(5,566,316)			(5,566,316)
Troop bonuses for cookie and fall product sales	(3,263,111)			(3,263,111)
Shop and trading post sales	1,496,035			1,496,035
Cost of shop and trading post sales	(981,373)			(981,373)
Program service fees	1,384,460			1,384,460
Investment return ( <i>Note 3</i> )	4,128	241,085		245,213
Other revenue	<u>30,065</u>			<u>30,065</u>
Net revenue	13,724,625	3,307,508	46,389	17,078,522
Net assets released from restrictions:				
Expenditures for program	2,155,381	(2,155,381)		
Expenditures for facility improvements	<u>331,119</u>	<u>(331,119)</u>		
Total revenue	<u>16,211,125</u>	<u>821,008</u>	<u>46,389</u>	<u>17,078,522</u>
<b>EXPENSES:</b>				
Program services:				
Girl Scout Leadership Experience	<u>13,069,951</u>			<u>13,069,951</u>
Supporting services:				
Management and general	1,334,945			1,334,945
Fundraising	<u>1,056,421</u>			<u>1,056,421</u>
Total supporting services	<u>2,391,366</u>			<u>2,391,366</u>
Total expenses	<u>15,461,317</u>			<u>15,461,317</u>
<b>CHANGES IN NET ASSETS</b>	749,808	821,008	46,389	1,617,205
Net assets, beginning of year	<u>27,062,346</u>	<u>4,029,380</u>	<u>3,713,924</u>	<u>34,805,650</u>
Net assets, end of year	<u>\$ 27,812,154</u>	<u>\$ 4,850,388</u>	<u>\$ 3,760,313</u>	<u>\$ 36,422,855</u>

*See accompanying notes to financial statements.*

---

## Girl Scouts of San Jacinto Council

### Statement of Functional Expenses for the year ended August 31, 2014

---

	GIRL SCOUT LEADERSHIP EXPERIENCE	MANAGEMENT AND GENERAL	FUNDRAISING	TOTAL EXPENSES
Salaries	\$ 5,481,044	\$ 801,417	\$ 616,475	\$ 6,898,936
Health and retirement benefits	518,068	75,750	58,269	652,087
Payroll taxes	517,887	75,723	58,249	651,859
Professional and contractual fees	862,429	102,847	79,113	1,044,389
Supplies	870,599	14,069	12,097	896,765
Telephone	156,494	9,092	7,009	172,595
Postage and shipping	128,398	2,071	8,162	138,631
Occupancy	1,361,327	54,103	41,618	1,457,048
Printing and publications	311,903	5,504	27,845	345,252
Transportation and travel	403,929	8,536	7,282	419,747
Conference and conventions	112,988	1,829	3,321	118,138
Specific assistance to individuals	602,342			602,342
Equipment rental and maintenance	366,058	36,971	29,588	432,617
Depreciation	1,432,697	267,178	18,796	1,718,671
Other	<u>212,979</u>	<u>24,609</u>	<u>44,072</u>	<u>281,660</u>
Total	<u>\$ 13,339,142</u>	<u>\$ 1,479,699</u>	<u>\$ 1,011,896</u>	15,830,737
Cost of cookie and fall product sales				5,696,122
Cost of shop and trading post sales				809,076
Direct donor benefits – special events				<u>47,214</u>
Total expenses				<u>\$ 22,383,149</u>

*See accompanying notes to financial statements.*

---

## Girl Scouts of San Jacinto Council

Statement of Functional Expenses for the year ended August 31, 2013

---

	GIRL SCOUT LEADERSHIP EXPERIENCE	MANAGEMENT AND GENERAL	FUNDRAISING	TOTAL EXPENSES
Salaries	\$ 5,366,828	\$ 776,393	\$ 597,226	\$ 6,740,447
Health and retirement benefits	603,688	87,333	67,179	758,200
Payroll taxes	521,008	75,372	57,978	654,358
Professional and contractual fees	695,681	78,276	81,550	855,507
Supplies	916,143	16,759	14,841	947,743
Telephone	158,584	13,194	10,215	181,993
Postage and shipping	122,130	6,776	7,622	136,528
Occupancy	1,297,165	68,941	53,032	1,419,138
Printing and publications	370,524	7,655	37,038	415,217
Transportation and travel	414,252	7,165	5,890	427,307
Conference and conventions	115,231	2,200	12,714	130,145
Specific assistance to individuals	484,863			484,863
Equipment rental and maintenance	327,309	36,807	28,313	392,429
Depreciation	1,440,126	127,195	8,948	1,576,269
Other	<u>236,419</u>	<u>30,879</u>	<u>73,875</u>	<u>341,173</u>
Total	<u>\$ 13,069,951</u>	<u>\$ 1,334,945</u>	<u>\$ 1,056,421</u>	15,461,317
Cost of cookie and fall product sales				5,566,316
Cost of shop and trading post sales				981,373
Direct donor benefits – special events				<u>24,099</u>
Total expenses				<u>\$ 22,033,105</u>

*See accompanying notes to financial statements.*

---



## Girl Scouts of San Jacinto Council

### Statements of Cash Flows for the years ended August 31, 2014 and 2013

---

	<u>2014</u>	<u>2013</u>
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Changes in net assets	\$ 2,138,806	\$ 1,617,205
Adjustments to reconcile changes in net assets to net cash provided by operating activities:		
Depreciation	1,718,671	1,576,269
Contributions restricted for facility improvements	(1,213,639)	(966,839)
Contributions restricted for endowment	(138,275)	(46,389)
Net realized and unrealized gain on investments	(238,895)	(37,113)
Changes in operating assets and liabilities:		
United Way allocation receivable	15,845	(6,334)
Prepaid expenses and other receivables	38,527	(55,002)
Inventory	(42,118)	243,070
Pledges receivable (operating only)	43,284	11,574
Accounts payable	(57,550)	123,311
Accrued payroll liabilities	(50,108)	54,551
Deferred revenue	17,677	34,994
Pension liability reserve	<u>                    </u>	<u>(634,000)</u>
Net cash provided by operating activities	<u>2,232,225</u>	<u>1,915,297</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Purchases of investments	(9,816,712)	(6,716,301)
Proceeds from sale and maturities of investments	6,815,195	4,336,797
Net change in money market mutual funds held as investments	1,292,319	1,267,981
Purchases of property and equipment	<u>(2,134,524)</u>	<u>(1,346,136)</u>
Net cash used by investing activities	<u>(3,843,722)</u>	<u>(2,457,659)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Proceeds from contributions restricted for facility improvements	1,081,588	1,409,521
Proceeds from contributions restricted for endowment	<u>176,775</u>	<u>91,389</u>
Net cash provided by financing activities	<u>1,258,363</u>	<u>1,500,910</u>
<b>NET CHANGE IN CASH AND CASH EQUIVALENTS</b>	(353,134)	958,548
Cash and cash equivalents, beginning of year	<u>2,148,953</u>	<u>1,190,405</u>
Cash and cash equivalents, end of year	<u>\$ 1,795,819</u>	<u>\$ 2,148,953</u>
<i>Supplemental disclosure of cash flow information:</i>		
Contributed securities	\$21,002	\$159,997

*See accompanying notes to financial statements.*

---

## Girl Scouts of San Jacinto Council

Notes to Financial Statements for the years ended August 31, 2014 and 2013

---

### NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization – Girl Scouts of San Jacinto Council (GSSJC) was chartered by Girl Scouts of the USA in 1922 and is one of the largest Girl Scout councils in the nation with over 61,000 girls served and over 18,000 adult members in 2014. GSSJC programs seek to build girls of courage, confidence and character, who make the world a better place. Girls care about, inspire and team with others locally and globally. Through the Girl Scout Leadership Experience girls in kindergarten through 12<sup>th</sup> grade learn to understand themselves and their values and use their knowledge and skills to explore the world.

Federal income tax status – GSSJC is exempt from federal income tax under §501(c)(3) of the Internal Revenue Code and is classified as a public charity under §509(a)(1) and §170(b)(1)(A)(vi). GSSJC files annual federal information returns that are subject to routine examination; however, there are no examinations for any tax periods currently in progress. GSSJC believes it is no longer subject to examinations of returns for tax years ended before August 31, 2011.

Cash equivalents are highly liquid financial instruments with original maturities of three months or less which are not restricted for long-term purposes. Cash equivalents that are not used to meet immediate operating cash requirements or restricted for long-term purposes are grouped with investments.

Inventory is reported at the lower of cost or market, with cost being determined on a periodic weighted-average basis. Inventory primarily consists of uniforms, badges, handbooks and supplies used by members in their Girl Scout activities. A significant portion of inventory is purchased from Girl Scouts of the USA.

Pledges receivable that are expected to be collected within one year are reported at net realizable value. Pledges receivable that are expected to be collected in future years are discounted to estimate the present value of future cash flows. Amortization of discounts is included in contribution revenue. An allowance for uncollectible pledges is estimated based on management's periodic evaluation of past loss experience, known adverse situations that may affect the donor's ability to pay, and current economic conditions.

Investments are reported at fair value. Short-term investments primarily include securities with maturities of less than one year that are not needed to meet immediate cash operating requirements. Investment return is reported in the statement of activities as an increase in unrestricted net assets unless the use of the income is limited by donor-imposed restrictions. Investment return whose use is restricted by the donor is reported as an increase in temporarily restricted net assets.

Property and equipment is reported at cost if purchased and at fair value at the date of gift if donated. Depreciation is provided on a straight-line basis over estimated useful lives of 3 to 40 years. GSSJC capitalizes property and equipment that have a useful life of greater than one year and a cost of more than \$1,000.

Net asset classification – Contributions, investment return, and the related net assets are classified based on the existence or absence of donor-imposed restrictions, as follows:

- *Unrestricted net assets* include those net assets whose use is not restricted by donor-imposed stipulations, even though their use may be limited in other respects, such as by contract or board designation.
- *Temporarily restricted net assets* include contributions and investment return restricted by the donor for specific purposes or time periods. When a purpose restriction is accomplished or a time restriction ends, temporarily restricted net assets are released to unrestricted net assets.
- *Permanently restricted net assets* include contributions that donors have restricted in perpetuity. The investment return (classified as temporarily restricted) is for camp maintenance and Emerald Circle Gold Award scholarships.

Contributions are recognized as revenue at fair value when an unconditional commitment is received from the donor. Contributions received with donor stipulations that limit their use are classified as restricted support. Conditional contributions are recognized in the same manner when the conditions are substantially met. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are classified as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, GSSJC reports expirations of donor restrictions when the assets are placed in service.

Donated materials, use of facilities, and services – Donated materials and use of facilities are recognized at fair value as unrestricted contributions when an unconditional commitment is received from the donor. The related expense is recognized as the item is used. Contributions of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

A substantial number of volunteers have contributed their time to fill more than 47 Board and Board Committee positions, more than 340 community and 50 region positions, and more than 23,400 troop positions. These volunteers provide assistance with programs, administration and fundraising. No amount has been recognized in the financial statements for these services because they did not meet the criteria for recognition under generally accepted accounting principles.

Revenue from product sales and program service fees are recognized when the related services or products are provided. Amounts received but unearned are included in the statement of financial position as deferred revenue.

Estimates – Management must make estimates and assumptions to prepare financial statements in accordance with generally accepted accounting principles. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, the amounts reported as revenue and expenses, and the allocation of expenses among various functions. Actual results could vary from the estimates that were used.

Reclassifications – Certain reclassifications have been made to the prior year financial statements to conform with the current presentation.

**NOTE 2 – CASH AND CASH EQUIVALENTS**

Cash and cash equivalents consist of the following:

	<u>2014</u>	<u>2013</u>
Bank deposits	\$ 857,044	\$ 361,155
Repurchase agreements (overnight)	<u>938,775</u>	<u>1,787,798</u>
Total cash and cash equivalents	<u>\$ 1,795,819</u>	<u>\$ 2,148,953</u>

Bank deposits exceed the federally insured limit per depositor per institution.

**NOTE 3 – INVESTMENTS AND FAIR VALUE MEASUREMENTS**

Generally accepted accounting principles require that certain assets and liabilities be reported at fair value and establish a hierarchy that prioritizes inputs used to measure fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The three levels of the fair value hierarchy are as follows:

- *Level 1* – Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the reporting date.
- *Level 2* – Inputs are other than quoted prices included in Level 1, which are either directly observable or can be derived from or corroborated by observable market data at the reporting date.
- *Level 3* – Inputs are not observable and are based on the reporting entity’s assumptions about the inputs market participants would use in pricing the asset or liability.

Assets measured at fair value at August 31, 2014 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>LEVEL 3</u>	<u>TOTAL</u>
Investments:				
Fixed-income mutual funds:				
Short-term	\$ 4,103,354			\$ 4,103,354
Intermediate-term	1,939,525			1,939,525
Other	33,001			33,001
Corporate bonds:				
Maturing in 91-183 days		\$ 4,079,279		4,079,279
Maturing in 15-90 days		1,475,953		1,475,953
Equity mutual funds:				
Domestic growth securities	1,634,579			1,634,579
International growth securities	309,011			309,011
Other	109,059			109,059
Money market mutual funds	<u>2,247,271</u>			<u>2,247,271</u>
Total investments	10,375,800	5,555,232		15,931,032
Repurchase agreements held as cash and cash equivalents		<u>938,775</u>		<u>938,775</u>
Total assets measured at fair value	<u>\$ 10,375,800</u>	<u>\$ 6,494,007</u>	<u>\$ 0</u>	<u>\$ 16,869,807</u>

Assets measured at fair value at August 31, 2013 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>LEVEL 3</u>	<u>TOTAL</u>
Investments:				
Fixed-income mutual funds:				
Short-term	\$ 1,126,227			\$ 1,126,227
Intermediate-term	1,454,032			1,454,032
Other	209,378			209,378
Corporate bonds:				
Maturing in 91-183 days		\$ 3,678,916		3,678,916
Maturing in 15-90 days		2,233,182		2,233,182
Equity mutual funds:				
Domestic growth securities	960,627			960,627
International growth securities	183,515			183,515
Domestic convertible securities	180,753			180,753
Other	171,664			171,664
Money market mutual funds	3,539,590			3,539,590
Certificates of deposit		<u>245,055</u>		<u>245,055</u>
Total investments	7,825,786	6,157,153		13,982,939
Repurchase agreements held as cash and cash equivalents		<u>1,787,798</u>		<u>1,787,798</u>
Total assets measured at fair value	<u>\$ 7,825,786</u>	<u>\$ 7,944,951</u>	<u>\$ 0</u>	<u>\$ 15,770,737</u>

Valuation methods used for assets measured at fair value are as follows:

- *Mutual funds* are valued at the reported net asset value of shares held.
- *Corporate bonds* and *certificates of deposit* are valued using prices obtained from independent quotation bureaus that use computerized valuation formulas which may include market-corroborated inputs for credit risk factors, interest rate and yield curves and broker quotes, to calculate fair values.
- *Repurchase agreements* are overnight investments valued at net present value of future cash flows.

These valuation methods may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while GSSJC believes its valuation methods are appropriate, the use of different methods or assumptions could result in a different fair value measurement at the reporting date.

Investments are exposed to various risks such as interest rate, market and credit risks. Because of these risks, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position and statement of activities.

Investments are held for the following purposes:

	<u>2014</u>	<u>2013</u>
Endowments	\$ 5,294,000	\$ 4,623,391
Donor-designated for programs and facility improvements	1,178,937	2,224,957
Undesignated	<u>9,458,095</u>	<u>7,134,591</u>
Total	<u>\$ 15,931,032</u>	<u>\$ 13,982,939</u>

Investment return includes earnings on cash and cash equivalents and consists of the following:

	<u>2014</u>	<u>2013</u>
Interest and dividends	\$ 252,721	\$ 208,100
Net realized and unrealized gain on investments	<u>238,895</u>	<u>37,113</u>
Total investment return	<u>\$ 491,616</u>	<u>\$ 245,213</u>

#### **NOTE 4 – PLEDGES RECEIVABLE**

Pledges receivable are as follows:

	<u>2014</u>	<u>2013</u>
Total pledges receivable	\$ 676,073	\$ 627,058
Allowance for uncollectible pledges and discount to net present value	<u>(13,136)</u>	<u>(14,388)</u>
Pledges receivable, net	<u>\$ 662,937</u>	<u>\$ 612,670</u>

Pledges receivable at August 31, 2014 are expected to be collected as follows:

Less than one year	\$ 387,342
One to five years	<u>288,731</u>
Total pledges receivable	<u>\$ 676,073</u>

At August 31, 2014 and 2013, pledges receivable totaling approximately \$527,000 and \$395,000, respectively, are for facility improvements.

*Concentration* – At August 31, 2014, pledges receivable from four donors comprised 67% of pledges receivable. At August 31, 2013, pledges receivable from three donors comprised 59% of pledges receivable.

## NOTE 5 – PROPERTY AND EQUIPMENT

Property and equipment is comprised of the following:

	<u>2014</u>	<u>2013</u>
Buildings	\$ 17,699,511	\$ 16,815,531
Land and building improvements	21,323,170	19,430,301
Equipment	<u>6,135,307</u>	<u>5,891,516</u>
Total depreciable property and equipment, at cost	45,157,988	42,137,348
Accumulated depreciation	<u>(30,230,866)</u>	<u>(28,512,266)</u>
Net depreciable property	14,927,122	13,625,082
Land	4,472,965	4,472,965
Construction in progress	<u>113,240</u>	<u>979,806</u>
Property and equipment, net	<u>\$ 19,513,327</u>	<u>\$ 19,077,853</u>

Two properties utilized as camps and a service center have reversionary clauses placed on the deeds of the property which would restrict GSSJC's ability to sell these properties or use them for purposes other than Girl Scout programs. The properties have a net book value of \$508,770 and \$495,201 at August 31, 2014 and 2013, respectively.

## NOTE 6 – TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets are available for the following purposes:

	<u>2014</u>	<u>2013</u>
Undistributed earnings on endowment funds	\$ 1,400,624	\$ 983,079
Facility improvements	1,326,019	2,819,525
Use in future periods	626,137	643,926
Science, technology, engineering, and math programs	111,489	103,677
Community outreach programs	46,654	67,767
Camperships	44,181	
History programs	19,474	19,930
Girl Scouting in the School Day program		40,269
Other projects	<u>174,743</u>	<u>172,215</u>
Total temporarily restricted net assets	<u>\$ 3,749,321</u>	<u>\$ 4,850,388</u>

## NOTE 7 – ENDOWMENT FUNDS

The donor-restricted permanent endowments of GSSJC include two individual funds that were established for camp maintenance and Emerald Circle Gold Award scholarships. The Board of Directors of GSSJC has interpreted the Texas Uniform Prudent Management of Institutional Funds Act (TUPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, GSSJC classifies the original value of gifts donated to the permanent endowment as permanently restricted net assets. The remaining portion of the donor-restricted endowment funds that are not classified as permanently restricted net assets are classified as temporarily restricted net assets until those amounts are appropriated for expenditure by GSSJC in a manner consistent with the standard of prudence prescribed by TUPMIFA. In accordance with TUPMIFA, GSSJC considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the funds
- The purposes of GSSJC and the donor-restricted endowment funds

- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of GSSJC
- The investment policies of GSSJC

Endowment net asset composition as of August 31, 2014 is as follows:

	<u>UNRESTRICTED</u>	<u>TEMPORARILY RESTRICTED</u>	<u>PERMANENTLY RESTRICTED</u>	<u>TOTAL</u>
Donor-restricted endowment funds:				
Camp maintenance		\$ 1,313,268	\$ 3,622,222	\$ 4,935,490
Scholarships		<u>87,356</u>	<u>352,654</u>	<u>440,010</u>
Endowment net assets	<u>\$ 0</u>	<u>\$ 1,400,624</u>	<u>\$ 3,974,876</u>	<u>\$ 5,375,500</u>

Endowment net asset composition as of August 31, 2013 is as follows:

	<u>UNRESTRICTED</u>	<u>TEMPORARILY RESTRICTED</u>	<u>PERMANENTLY RESTRICTED</u>	<u>TOTAL</u>
Donor-restricted endowment funds:				
Camp maintenance		\$ 911,522	\$ 3,408,609	\$ 4,320,131
Scholarships		<u>71,556</u>	<u>351,704</u>	<u>423,260</u>
Endowment net assets	<u>\$ 0</u>	<u>\$ 983,078</u>	<u>\$ 3,760,313</u>	<u>\$ 4,743,391</u>

Changes in net assets of the donor-restricted endowment funds are as follows:

	<u>UNRESTRICTED</u>	<u>TEMPORARILY RESTRICTED</u>	<u>PERMANENTLY RESTRICTED</u>	<u>TOTAL</u>
Endowment net assets, August 31, 2012	<u>\$ 0</u>	<u>\$ 788,148</u>	<u>\$ 3,713,924</u>	<u>\$ 4,502,072</u>
Contributions			<u>46,389</u>	<u>46,389</u>
Investment return:				
Interest and dividends		190,664		190,664
Net realized and unrealized gain		50,421		50,421
Investment management fees		<u>(19,409)</u>		<u>(19,409)</u>
Net investment return		<u>221,676</u>		<u>221,676</u>
Appropriations		<u>(26,746)</u>		<u>(26,746)</u>
Endowment net assets, August 31, 2013	<u>0</u>	<u>983,078</u>	<u>3,760,313</u>	<u>4,743,391</u>
Contributions and transfers			<u>214,563</u>	<u>214,563</u>
Investment return:				
Interest and dividends		239,264		239,264
Net realized and unrealized gain		235,105		235,105
Investment management fees		<u>(19,496)</u>		<u>(19,496)</u>
Net investment return		<u>454,873</u>		<u>454,873</u>
Appropriations		<u>(37,327)</u>		<u>(37,327)</u>
Endowment net assets, August 31, 2014	<u>\$ 0</u>	<u>\$ 1,400,624</u>	<u>\$ 3,974,876</u>	<u>\$ 5,375,500</u>

## **Investment Return Objectives and Risk Parameters**

GSSJC has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs and entities supported by its endowments while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of a portfolio that is invested approximately 40% in equity-based securities and 60% in fixed-income securities while assuming a moderate level of investment risk. GSSJC expects its endowment funds, over time, to provide an average rate-of-return of approximately 5% annually, net of fees and inflation. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate-of-return objectives, GSSJC relies on a total return strategy in which investment return is achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). GSSJC targets a diversified asset allocation that places a greater emphasis on fixed-income security investments to achieve its long-term return objectives within prudent risk constraints.

## **Spending Policy**

GSSJC has a policy of not appropriating more than 95% of the annual real total return, net of investment management fees, of the immediately preceding four quarters. Appropriations are considered annually by the Finance Committee. In establishing this policy, GSSJC considered the long-term expected return and the effects of inflation on its endowments. This is consistent with GSSJC's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

## **NOTE 8 – EMPLOYEE BENEFIT PLAN**

Eligible employees of GSSJC may participate in a §401(k) defined contribution retirement plan. GSSJC matched each employee's after tax contribution up to 2% of their salary in 2014 and 2013, and may also make discretionary contributions annually to all employees. GSSJC contributed approximately \$71,000 and \$126,000 to the plan in 2014 and 2013, respectively.

## **NOTE 9 – LINE OF CREDIT**

GSSJC entered into a \$2,000,000 line of credit agreement with a bank, which bears interest at the bank's prime rate minus 1%. The line of credit expires on March 31, 2015. There are no amounts outstanding on the line of credit at August 31, 2014.

## **NOTE 10 – SUBSEQUENT EVENTS**

Management has evaluated subsequent events through December 11, 2014, which is the date that the financial statements were available for issuance. As a result of this evaluation, no events were identified that are required to be disclosed or would have a material impact on reported net assets or changes in net assets.



## Girl Scouts of San Jacinto Council

### Supplemental Statement of Revenue for the year ended August 31, 2014

	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	TOTAL
<b>CONTRIBUTIONS:</b>				
General contributions and special event revenue, net	\$ 455,053	\$ 530,456	\$ 138,274	\$ 1,123,783
United Way allocation	15,365	1,476,517		1,491,882
Capital contributions	<u>                    </u>	<u>1,213,639</u>	<u>                    </u>	<u>1,213,639</u>
Total contributions	<u>470,418</u>	<u>3,220,612</u>	<u>138,274</u>	<u>3,829,304</u>
<b>PROGRAM SERVICE FEES:</b>				
Resident camp	864,462			864,462
Troop camp, day camp, and other outdoor activities	382,122			382,122
Travel group	3,321			3,321
Adult training fees and other events	51,788			51,788
Visual and performing arts	52,456			52,456
Math, science, and technology events	8,767			8,767
Older Girl Scout events	20,389			20,389
All other events	<u>9,073</u>			<u>9,073</u>
Total program service fees	<u>1,392,378</u>			<u>1,392,378</u>
<b>TROOP SALES:</b>				
Cookie sales	18,822,137			18,822,137
Cost of cookie sales	(4,955,076)			(4,955,076)
Troop bonuses for cookie sales	(2,888,173)			(2,888,173)
Fall product sales	1,877,961			1,877,961
Cost of fall product sales	(741,046)			(741,046)
Troop bonuses for fall product sales	<u>(458,185)</u>			<u>(458,185)</u>
Total troop sales	<u>11,657,618</u>			<u>11,657,618</u>
<b>SHOP AND TRADING POST SALES AND OTHER REVENUE:</b>				
Shop and trading post sales	1,362,020			1,362,020
Cost of shop and trading post sales	(809,076)			(809,076)
Interest and dividend income, net	13,456	239,265		252,721
Net realized and unrealized gain on investments	3,790	235,105		238,895
Other	<u>45,683</u>	<u>                    </u>		<u>45,683</u>
Total shop and trading post sales and other revenue	<u>615,873</u>	<u>474,370</u>		<u>1,090,243</u>
Net assets released from restrictions	4,719,760	(4,719,760)		
Net asset transfers	<u>                    </u>	<u>(76,289)</u>	<u>76,289</u>	
Total	<u>\$ 18,856,047</u>	<u>\$ (1,101,067)</u>	<u>\$ 214,563</u>	<u>\$ 17,969,543</u>

## Girl Scouts of San Jacinto Council

Supplemental Statement of Revenue for the year ended August 31, 2013

	<u>UNRESTRICTED</u>	<u>TEMPORARILY RESTRICTED</u>	<u>PERMANENTLY RESTRICTED</u>	<u>TOTAL</u>
<b>CONTRIBUTIONS:</b>				
General contributions and special event revenue, net	\$ 415,728	\$ 589,952	\$ 46,389	\$ 1,052,069
United Way allocation	10,322	1,509,632		1,519,954
Capital contributions		966,839		966,839
Total contributions	<u>426,050</u>	<u>3,066,423</u>	<u>46,389</u>	<u>3,538,862</u>
<b>PROGRAM SERVICE FEES:</b>				
Resident camp	798,801			798,801
Troop camp, day camp, and other outdoor activities	365,151			365,151
Travel group	32,839			32,839
Adult training fees and other events	68,173			68,173
Visual and performing arts	32,466			32,466
Math, science, and technology events	7,073			7,073
Older Girl Scout events	4,957			4,957
All other events	75,000			75,000
Total program service fees	<u>1,384,460</u>			<u>1,384,460</u>
<b>TROOP SALES:</b>				
Cookie sales	18,172,945			18,172,945
Cost of cookie sales	(4,833,597)			(4,833,597)
Troop bonuses for cookie sales	(2,776,114)			(2,776,114)
Fall product sales	2,021,742			2,021,742
Cost of fall product sales	(732,719)			(732,719)
Troop bonuses for fall product sales	(486,997)			(486,997)
Total troop sales	<u>11,365,260</u>			<u>11,365,260</u>
<b>SHOP AND TRADING POST SALES AND OTHER REVENUE:</b>				
Shop and trading post sales	1,496,035			1,496,035
Cost of shop and trading post sales	(981,373)			(981,373)
Interest and dividend income, net	17,436	190,664		208,100
Net realized and unrealized gain (loss) on investments	(13,308)	50,421		37,113
Other	30,065			30,065
Total shop and trading post sales and other revenue	<u>548,855</u>	<u>241,085</u>		<u>789,940</u>
Net assets released from restrictions	<u>2,486,500</u>	<u>(2,486,500)</u>		
<b>Total</b>	<u>\$ 16,211,125</u>	<u>\$ 821,008</u>	<u>\$ 46,389</u>	<u>\$ 17,078,522</u>